

GOVERNANCE

LEARNING PROGRAM CATALOG

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Through rigorous and participatory action-oriented learning programs, to support stakeholders in concretely improving governance capacity in their country, thus reducing poverty.

Governance is the process by which authority in a country is exercised: (i) the process by which governments are selected, held accountable, monitored, and replaced; (ii) the capacity of governments to manage resources efficiently, and to formulate, implement, and enforce sound policies and regulations; and, (iii) the respect for the institutions that govern economic and social interactions among them. Consequently it requires a multi-disciplinary approach, and its multi-sectoral nature implies a broad ‘umbrella’ program with closely connected components and crucial inputs to many other learning programs, such as poverty reduction, environmental protection, private sector development, financial stability, health, and participatory social programs. It also necessitates a rigorous, data-driven approach to measure, operationalize, learn, and advise on these issues.

Following a revamp over the past two years, this action-learning program takes a strategic approach to capacity building, governance, and anti-corruption, which emphasizes: i) an integrated action-learning program cycle, linking upstream and downstream activities; ii) the application of rigorous empirical diagnostic surveys and their operational analysis as key inputs into the learning cycle and action program; iii) a participatory consensus-building process to help attain collective action at the national and sub-national levels; iv) prevention and a systemic approach to anti-corruption programming; v) emphasis on results-on-the-ground at the country level through concrete actions, emphasizing that absent improved governance and corruption control, other measures to alleviate poverty will not succeed; and vi) concrete capacity-building through close partnerships with local institu-

tions throughout the integrated learning program cycle. Learning activities are carried out in close collaboration with other units of the World Bank Group (particularly with the PREM, PSI, and LEG networks, and with the regions), in partnership with other organizations (including leading policy institutes and civil society organizations), and with the active involvement and support of donors agencies.

Learning program 'participants' are viewed as multi-disciplinary country teams comprising senior policy makers, private sector representatives, parliamentarians, representatives from the judiciary, media, civil society, NGOs, and academics. Given their operationally relevant focus, our programs are collaborative with the World Bank regional staff, and with a number of bilateral and multi-lateral donor agencies, as for instance the close partnership in key initiatives with the Utstein-4 Group, TI-Latin America, USAID, EBRD, and others.

In collaboration with the PREM network and other units in the Bank, we are also preparing new learning programs for staff (which will be open to clients as well, details forthcoming). Further, we will also respond to the recent request by bilateral and other donor agencies to deliver learning programs for their staff.

The action-oriented Governance Program comprises the following interlinked learning components: i) National and Sub-national Governance and Anti-corruption Diagnostics and Action Programs; ii) Effective Use of Public Resources (with special focus on utilizing resources to reduce poverty); iii) Legal

and Judicial Reform; iv) Media Development and Accountability; v) Parliamentary Strengthening; and vi) Private-Public Sector Link for improved Governance. These programs benefit from an empirically-based R&D component, comprising frontier research, data gathering and empirics on the above governance topics. All programs are open to IFI and bilateral donor staff as well. Specialized governance learning modules will be given to youth as well.

For details on these programs, its database and R&D see www.fightcorruption.org. For more information about the Governance Program, please contact dbillups@worldbank.org.

This brochure provides information of the learning activities that will be undertaken by the Governance Program from July 2001–July 2002.

The Governance Group Activity Leaders at WBI

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1. National, Sub-national and City-level Governance and Anti-corruption Diagnostics and Action Programs Reform

Governance Diagnostic

Organizer: Francesca Recanatini

Contact: frecanatini@worldbank.org

Location: To be determined

By agreement with the government

At the request of top government officials, the Governance Program assists countries in the design, implementation, and analysis of surveys to create a governance profile of a country and identify priority areas for improvement. Empirical analysis is combined with nation-wide participatory activities that lead towards the establishment of integrated and credible strategies for reducing corruption and improving governance.

Governance Data Capacity Building and Monitoring Initiative Capacity Building for National Governance Monitoring

Organizer: Francesca Recanatini

Contact: frecanatini@worldbank.org

Location: Brazil (São Paulo), Cambodia, Honduras, India (one state), Mongolia, Morocco, South Africa, Tanzania, Egypt, Romania

Schedule: November 2001–December 2003

Targeted audience: Government officials, ombudsmen, comptrollers, judges, congressmen, customs administrators, civil society representatives, entrepreneurs, media representatives

Evaluating governance and its impact on poverty alleviation efforts and climate for

PSD/investment is an exercise that needs to be carried out on a regular basis and requires high-quality data. The Governance Capacity Building and Monitoring Initiative responds to the demand for action on governance in developing countries. It will assess the quality of governance information system (from data collection to analysis and policymaking) in a selected number of countries. The assessment will form the basis for a medium- to long-term strategy for building capacity in governance diagnostics and monitoring. The initiative aims to assist developing countries by strengthening their statistical, survey data and analytical capacity, by increasing transparency and access to information using also IT technologies, and by improving the quality of information on governance issues for both Government and civil society generally. An improved governance empirical monitoring capacity allows governments to better prioritize, monitor, and develop governance indicators on a regular basis. It also supports a more integrated and collaborative debate between government and the other stakeholders over the policy making process. Moreover, in order to increase leverage and improve cost efficiency, this initiative promotes the use of web/internet based technologies, as well as related IT frontier use of tools for e-governance dissemination and learning: internet-based surveys, interactive

web-based data/empirical work on governance and use of 'OptionFinder'/Synthesis techniques, among others.

teams will present their action plans at the 10th International Anti-Corruption Conference (IAAC) to be held in Prague, Czech Republic from 7–11 October 2001.

Controlling Corruption: Towards an Integrated Strategy in Latin America

Organizer: María González de Asís

Contact: mgonzalezasis@worldbank.org

Location: Latin America: Bolivia, Colombia, Ecuador, Honduras, Mexico, Paraguay and Peru.

Schedule: Ongoing

Target audience: Government officials, ombudsmen, comptrollers, judges, congressmen, customs administrators, civil society representatives, entrepreneurs, and media representatives

www.worldbank.org/wbi/governance/esp/lac_core-e.htm

This action-oriented program provides participants with the tools necessary to design an integrated anti-corruption plan tailored to their country's specific institutional and political realities, as well as improve existing national anti-corruption strategies. The course is carried out through a series of highly interactive sessions and, in between formal sessions, detailed work within each country. Participants from different countries work together and share information on successful practices and reforms. The distance learning approach, complemented with a virtual environment site on the Internet (provided by the Instituto Internacional de Gobernabilidad in Spain, www.uoc.es), allows teams to include a broader number of participants, including local expertise in the identified institutional areas. Country

Open and Transparent Municipal Governance Program: Enabling Corruption-free Governance at the Local Level

Organizers: María González de Asís and Victor Vergara

Contact: mgonzalezasis@worldbank.org

Schedule: April-June 2002, Africa (Ghana, Nigeria, Tanzania, Uganda, Malawi and Zambia); Latin America (Bolivia, Colombia, Ecuador, Honduras, Mexico, Paraguay and Peru)

Target audience: Mayors, local public officials, and civil society representatives

This course disseminates best practices concerning how to curb corruption, create transparent local governments, enhance credibility and accountability, foster citizen participation, and promote government-civil society partnerships to deliver public services at the municipal level. It provides a structured platform for municipal officials and citizens to learn about anti-corruption strategies that can be adapted and applied to the specific context of each municipality. The course will be delivered through videoconferences, where a core set of skills and competencies are imparted in ten modules. In addition to these modules the course is supported by a fully interactive website which will answer questions posed by participants during the course, and provide follow-on support to those municipalities interested in applying lessons learned during the program.

Open and Participative Government: Preparing Public Officials for Good Governance

Organizer: María González de Asis

Contact: mgonzalezasis@worldbank.org

Location: Latin America (Bolivia, Colombia, Ecuador, Honduras, Mexico, Paraguay and Peru)

Schedule: November 2001 to February 2002

Target audience: Federal public administration senior and management officers

This course is focused on assisting officials to develop the fundamentals of good governance. Mechanisms for promoting attitudes and values oriented towards transparency and accountability are identified, and are complemented by discussions concerning skills and techniques to reduce corruption. A comprehensive pedagogical approach will be used to facilitate the learning experience of participants, including oral presentations by experts and practitioners, discussion tables for the design of anti-corruption projects, discussion groups, public opinion surveys, as well as exchanges and interaction among participants during the videoconference and through other interactive mechanisms, such as e-mail and via the Internet.

National Action-Planning Workshops

Organizer: Sahr Kpundeh

Contact: skpundeh1@worldbank.org

Location: Africa (country specific)

These action-oriented workshops bring together various stakeholders following the

completion of country diagnostic surveys on governance and corruption. Through an inclusive process, participants develop a prioritized national action plan to address corruption and improve governance more broadly. Workshop outcomes serve to focus civil society, government, the private sector, and a core of other stakeholders on a set of agreed-upon actions in the struggle against corruption.

Workshops on Coalition-Building

Organizers: Sahr Kpundeh

Contact: skpundeh1@worldbank.org

Location: Regional—Africa

These workshops provide tools to help client countries address governance problems by using the collective action approach through an inclusive and participatory process in the learning cycle—from consensus-building to collective action involving all stakeholders. This approach highlights the significance of translating the diagnostic analysis to concrete action on the ground using the coalition-building approach to addressing corruption and improving governance more broadly.

Workshops on Governance Monitoring

Organizers: Sahr Kpundeh, Joel Turkewitz and Francesca Recanatini

Contact: skpundeh1@worldbank.org

Location: Africa, Latin America

This pilot course will provide client countries with a set of governance monitoring tools to enable them to scrutinize specific aspects of government performance that are most vulnerable to corruption and state capture, as well as highlight some of the risks associated with monitoring governance, both to the monitors themselves and the credibility of the monitoring efforts.

Future Governance: The Youth, Accountability and Anti-Corruption

Organizer: Sahr Kpundeh

Contact: skpundeh1@worldbank.org

Location: various

Schedule: To be determined

This new interactive learning program involves the youth simultaneously in various continents, drawing on participants from high schools in various developing regions and North America. The program starts with a distance learning mini-course with Francophone Africa, in collaboration with the EXT-Africa Region, and in the course of FY02 will also feature programs in English. New specialized materials on a primer on governance and anticorruption, involving web-based and survey interactivity, provides the back-

ground for this participatory program for the youth. Specialized materials for teachers of high school students are also developed in this program.

Urban and City Management

Organizers: Mila Freire, Barjor Mehta and Eric Champagne

Contact: bmehta@worldbank.org

Location: Africa, East Asia, South Asia, Latin America, ECA

Target audience: Mayors and other elected officials, city managers, local government officials, World Bank staff

www.worldbank.org/wbi/urbancitymgmt

The Urban and City Management Course presents the main tools that city managers and policymakers need to run cities. It offers a global and regional picture of the main issues affecting urban areas and best practices used by successful urban managers. It aims to advance the participants' knowledge of the broad range of urban issues and to assist them in finding more effective ways to meet the challenges of managing cities. Participants are exposed to key aspects of effective urban governance, including the development of a city development strategy to guide urban development and new initiatives such as participatory decision-making, municipal financing, anti-corruption and transparency, land and housing issues, budgetization, public-private partnership in service delivery, and regulation of privatized services, local economic development, urban transport and environment.

II. Effective Use of Public Resources

Governance and the Use of Public Financial Resources

Organizer: Joel Turkewitz

Contact: jturkewitz@worldbank.org

Location: Africa, South East Europe, South Asia

This course explores the primary problem areas in the use of public funds that have been identified through empirical analysis. These areas include budget formulation, execution and monitoring, as well as key procedures in the use of money such as procurement. The working of core accountability institutions are considered as is the impact of decentralization (and other delegations of authority) on the use of public funds.

Course on Governance and Poverty

Organizer: Joel Turkewitz

Contact: jturkewitz@worldbank.org

Location: Africa

Schedule: To be determined

The course on Governance and Poverty has been designed as a response to new demand and new opportunities presented by the Poverty Reduction Strategy (PRS) process. The PRS process presents an extraordinary opportunity to make significant improvements in governance since it involves the broadening of societal participation in the exercise of authority concurrent with the sharpening of domestic and

international attention on achieving a limited set of specified objectives. To date, the relationship between governance and poverty has been only weakly reflected in the PRS process, and expertise that has been developed in several countries on a range of governance issues has been only marginally utilized. This program component explores a variety of approaches to improve governance through increasing transparency and accountability, with special consideration given to mechanisms to focus government and nongovernment resources on strategic points in the process of policy formulation and implementation. The role of different stakeholders will be explored as will the use of empirical tools (survey and non-survey based) in improving the effectiveness of government actions to reduce poverty.

Workshop on Design and Implementation of Procurement Reform

Organizer: Joel Turkewitz

Contact: jturkewitz@worldbank.org

Location: Africa, Central Asia

This activity will consider: the use of empirical research to determine the extent and nature of procurement problems; principles of good practice; experience with attempts to reform procurement; approaches to prioritizing reforms; strate-

gies for implementing reforms; and techniques for establishing sustainable monitoring of the procurement system. All activities will be conducted in close collaboration with the World Bank's Procurement Policy and Services Group.

Workshop on Improving Budget Execution

Organizer: Joel Turkewitz

Contact: jturkewitz@worldbank.org

Location: Africa, South Asia

This activity will assist in the development of strategies for improving budget execution. Topics will include: the use of empirical research to determine the extent and nature of problems in budget execution; principles of good practice in prompt and reliable transfers, accounting, auditing, and the operation of integrated financial management systems; experience with attempts to improve budget execution; the prioritization of reforms and strategies to bring in parliament and civil society; and creation of sustainable monitoring of budget execution. To the greatest extent possible, activities will be coordinated with the ongoing work of the Financial Management Unit.

Workshop on Enhancing Budget Effectiveness

Organizer: Joel Turkewitz

Contact: jturkewitz@worldbank.org

Location: Africa, South Asia

This activity is designed to assist in the creation of a strategic approach to improving expenditure effectiveness. Topics to be covered include: the use of empirical research to determine the effectiveness of public expenditures; principles of good practice in tracking expenditures, monitoring performance, and utilizing findings to adapt policies and budget allocations; experience with reform efforts; mechanisms for prioritizing reforms, strategies for implementing change, including involving program beneficiaries and the analytical community; and techniques for establishing a sustainable and constructive system for monitoring performance.

Workshop on Governance and Poverty

Organizers: Joel Turkewitz and Sahr Kpundeh

Contact: jturkewitz@worldbank.org

Location: Africa, Latin America

The Workshop on Governance and Poverty has been designed as an input to the PRS process. The specific focus of the workshops will be an examination of mechanisms for monitoring governance in those areas of particular importance to the poor—such as the provision of services,

use of public funds, and access to justice. Possible variables to monitor will be identified and low-cost methodologies will be examined. A final element will be a discussion of how to ensure that monitoring findings affect poverty reduction strategies. Workshops will bring together 3–5 country teams in Africa and LAC, with priority being given to teams from countries that have indicated a demand for training in the area of governance. Teams will be composed of representatives from PRSP teams, groups involved in governance activities, and major stakeholders (such as members of parliament and civil society organizations).

Public Resource Policies to Benefit the Poor:

Organizers: Blanca Moreno-Dodson and Joel Turkewitz

Contact: bmoreno-dodson@worldbank.org

Location: Africa, Central Asia, Latin America

This course explores principles and strategies for using public resources to benefit the poor. Topics include fiscal sustainability, tax policy, expenditure management, and decentralization. This course is also offered under the Public Finance and Decentralization Program of WBI.

III. Shaping and Implementation of Rules, Regulations and the Policies of the State

Judicial Reform: Improving Performance and Accountability

Organizer: Maria Gonzalez de Asis

Contact: mgonzalezasis@worldbank.org

Location: Latin America: Bolivia, Colombia, Ecuador, Honduras, Mexico, Paraguay and Peru (2002); Africa: Ghana, Nigeria, Tanzania, Uganda, Malawi and Zambia (2002)

Target Audience: Civil Society representatives, Judges and court personnel, executive authorities, Attorney General's office personnel, Parliamentarians, NGOs active in judicial/legal reform, and Bar Associations members.

www.worldbank.org/wbi/governance/judicial.htm

This course examines fundamental areas for judicial reform, and features discus-

sions among country groups regarding the current state of legal performance and possibilities for improvement. In the first pilot program for Asia, topics included: judicial appointment and the disciplining and removal of judges, case management, judicial independence and accountability, empirical research in the judiciary, and approaches to fighting corruption within the judiciary.

The next courses will be delivered for Africa, and LAC. The program will explore new modules based on recent data that has

shown strong variations in the performance of the judiciary in other regions. The courses for Africa and LAC will reflect these variations. One clear message from this research experience is that capture is one of the main obstacles to an independent judiciary. Bribery to shape laws and regulations is also one of the most detrimental types of corruption in the LAC region. Therefore, based on geographical and regional specifications and needs, new modules will be offered, including measures to mitigate judicial capture by

economic interests, which, inter alia, may require: i) an understanding of the elite forces that are capturing the judiciary or legal institutions, ii) measures to increase the economic independence of the judiciary, iii) promoting civil society and NGOs to play roles in enhancing the transparency and accountability of these public rule of law institutions, and iv) increasing contestability by promoting the involvement of NGOs in taking up some judicial functions (such as ADRs), among others.

IV. Media Development and Accountability

Investigative Journalism

Organizers: Rick Stapenhurst, Rod Macdonell and Peter Auer

Contact: pauer@worldbank.org

Location: Francophone Africa; Anglophone Africa; Latin America

Schedule:

Francophone Africa: September 18–November 20, 2001;

Anglophone Africa: January 14–March 18, 2002;

LAC: To be determined

Target audience: Journalists

Fees set by local GDLN sites

The goal of this course is to strengthen the capacity of the news media so that they can play a critical role in holding governments to account. Aiming to equip junior to mid-level reporters with the means to carry out and deliver well-researched and clearly written stories that expose wrongdoing, corruption and systemic malfunctioning in developing and transitional

nations, the course identifies constraints to watchdog journalism, and provides a tool kit to reporters on how to carry out investigative projects.

Investigative Journalism—Web-Based Course

Organizers: Rick Stapenhurst, Julian Sher and Peter Auer

Contact: pauer@worldbank.org

Schedule: Fall 2001, Spring 2002

Target audience: Journalists

Following the piloting of WBI's Internet-based course on Investigative Journalism,

and feedback from participants, an expanded version of the course is being offered this year. Using a case study as the core learning tool, additional emphasis will be placed on the understanding of (and reporting on) critical governance and corruption issues as well as on the use of the Internet in investigative journalism.

Economics and Business Journalism

Organizers: Tim Carrington and Eric Chinje

Contact: tcarrington@worldbank.org

Location: Africa

This course is designed to equip journalists with a deeper understanding of the key challenges facing Africa's economies. Delivered through videoconference distance learning facilities, with Internet support, the program is highly practical, with an emphasis on reporting projects that participants pursue with on-line mentors and local editors. Content covered in course readings and videoconference discussions will focus on the following: the need for better governance and the capacity to resolve and avoid conflict; the need to build more diversified, export-oriented economies; the role of health and education, and in particular the consequences of the AIDS crisis; changes in debt and aid dependence.

Covering Budgets

Organizers: Tim Carrington and Cyrille Hugon

Contact: tcarrington@worldbank.org

Location: Africa, South Asia, Latin America

Journalists should emerge from this course with a clear understanding of how budgets are formulated and executed, and how the press might cover the entire process more effectively. The program provides access to experts on public resource management, but also emphasizes reporters' own reporting projects, which are focused on tracking actual outlays to determine whether expenditures were consistent with the published budget. The program begins with the setting of priorities, often through the formulation of a Poverty Reduction Strategy Paper, and follows this through to the publication and execution of the budget. The program is premised on the conviction that journalists have a crucial role to play at every stage of the budget process.

African Economic Editors Forum

Organizers: Tim Carrington and Eric Chinje

Contact: tcarrington@worldbank.org

Location: Africa

African editors of economic journals, or economic sections of general interest news organizations, participate in a yearly program to focus on the most crucial economic issues their organizations cover, and also the management challenges they face

in organizing staff and resources to report more analytically and vigorously Africa's economic challenges. Sessions cover subjects for coverage—such as globalization and corruption—but also practical strategies for training and organizing staff.

Access to Information, Media Environment:

Organizers: Rick Stapenhurst, Mark Nelson, Tim Carrington, Rod Macdonell and Peter Auer

Contact: fstapenhurst@worldbank.org

Location: Anglophone Africa, Russia

Target audience: Journalists, public information officers

This course, currently under development, seeks to explore and help alleviate the environmental constraints to effective journalism. It will do this by: i) helping build confidence between journalists and government information officers by testing access to information; ii) enhancing the ethics of journalism through the development of codes of conduct; and iii) developing a data base of issues relating to press freedom, access to information and media ownership.

Media Self Regulation

Organizers: Rick Stapenhurst and Lindsay Ross (Commonwealth Press Union)

Contact: fstapenhurst@worldbank.org

Location: Commonwealth

Target audience: Editors, journalists, lawyers

This program, organized by the Commonwealth Press Union and supported by WBI, is designed to encourage media self-regulation throughout the Commonwealth.

Media and Governance

Organizers: Djordjija Petkoski and Mark Nelson

Contact: mnelson1@worldbank.org

Location: Vienna, Austria; Eastern Europe; Former Soviet Union

Target audience: Senior media professionals

Topics will include the media's own internal corporate governance issues as well as those that affect the larger corporate and public sectors in which they operate. Important experts on governance and corruption issues will discuss major new research in the area of governance and how countries in the region have performed during this period of change. They will be joined by prominent economic experts and media management specialists who will engage participants in an exchange of views and discussion on topics of vital interest to senior media professionals from the region. In more practical terms, the event will give media professionals a chance to compare notes on best manage-

ment practices within the media sector itself. Discussion will include ways to build stronger management systems, creating stronger independent sources of revenue (advertising, circulation and other revenue streams) and disengaging media from state control and ownership.

Partnership Media—Africa Meeting

Organizers: Rick Stapenhurst, Rod Macdonell, Eric Chinje (EXT) and Florence Minery (GRET)

Contact: fstapenhurst@worldbank.org

Location: Washington, DC

Schedule: November 26-28, 2001

Target audience: Donor representatives, journalists

In the early 1990s, when donors began funding media development, the need was

expressed to collaborate and share information (among donors) on the kinds of assistance being provided to African media development, the modalities and the successes. Following that it was agreed that regular meetings would be held in order to provide an opportunity for donors to have a framework for frank exchanges. The ParMa network was set up in 1995. Its objective is not to harmonize or coordinate various forms of donor assistance, but rather to avoid redundancies and reflect together about the most effective means of assistance to media development.

V. Parliamentary Strengthening

Parliamentary-Executive Relations

Organizers: Rick Stapenhurst and Raja Gomez (Commonwealth Parliamentary Association)

Contact: fstapenhurst@worldbank.org

Location: Commonwealth

Schedule: December 10–13, 2001

Target audience: Parliamentarians, Auditors General

This conference builds upon the Development Forum on Parliamentary Oversight, organized jointly by WBI and

the CPA in January–February 2001, and the Commonwealth Study Group on Public Accounts Committees. Commonwealth-wide, this conference will disseminate some of the emerging best practice with regards to parliamentary oversight. The proceedings of the conference, together with specially commissioned papers, will be published jointly by WBI and CPA as a volume on Parliamentary-Executive Relations.

Enhancing Public Accountability in Southern Africa: The Supreme Audit Institution-Parliamentary Nexus

Organizers: Rick Stapenhurst and Iraj Talai (AFTQK)

Contact: fstapenhurst@worldbank.org

Location: Southern Africa

Schedule: Dec 14, 2001 and 2nd quarter, 2002

Target audience: Parliamentarians, Auditors General

In the context of independent and democratic oversight and accountability, the proposed workshop is to sensitize the parliamentarians about : (i) what is the role of the SAI in relation to the parliament's role and oversight on public financial management; (ii) the importance of SAI's independence and capacity to support the Public Accounts Committee (PAC) in its functions; and (iii) what are the modalities and good models of well functioning SAIs and PACs within and outside the SADC country members. Since SAIs in SADC countries are heterogeneous with respect to independence and effectiveness and run the gamut from total lack of independence to full independence (up to par with OECD countries), the workshop can also contribute to the dialogue and to the production of a roadmap towards harmonization of accounting and financial management agenda, decided by the SADC ministers.

Parliament and the Budget Cycle

Organizers: Rick Stapenhurst and Martin Chungong (Inter-Parliamentary Union)

Contact: fstapenhurst@worldbank.org

Location: Mali (national workshop); Francophone Africa (regional workshop); Asia (regional workshop)

Schedule: Mali: Oct. 29–31,2001; Francophone Africa: November 1–3; Asia (tbd)

Target audience: Parliamentarians and senior government officials

Short description: This joint activity with the IPU (and UNDP) comprises three components: i) A Regional Conference in Francophone Africa on The Role of Parliament in the Budget Process (to be held in Mali, November 1–3, 2001); ii). A national workshop in Mali on The Role of Parliament in the Budget Process (October 29–31, 2001); and iii) Regional Conferences in Asia and Africa on The Role of Parliament in the Budget Process.

Parliaments, Governance and the PRSP

Organizers: Rick Stapenhurst; Jeni Klugman (WBIEP), Mary McNeil (WBIKP), Najma Siddiqi (ESSD), Steven Langdon (Parliamentary Centre) and Scott Hubli (NDI)

Contact: fstapenhurst@worldbank.org

Location: Ghana, Nigeria, Niger, Kenya, Malawi, Ethiopia, Cambodia

Schedule: To be determined

Target audience: Parliamentarians, senior government officials, civil society representatives

Building on the planning session organized by WBI and the Parliamentary Centre in July 2001, this series of country pilots will seek to strengthen parliament's role in the PRSP process—with a particular focus

on participation/consultation, budgeting and oversight.

Strengthening Public Accounts Committees

Organizers: Rick Stapenhurst and Ted Dreger (Parliamentary Centre)

Contact: fstapenhurst@worldbank.org

Location: East Africa, SADCC, West Africa

Target audience: Parliamentarians, senior staff, OAG

The goal of this activity is to assist Public Accounts and other Oversight Committees that play an important oversight role to improve their effectiveness by:

- i) Presenting PAC members with the findings of studies and lessons

learned regarding governance, corruption and the contributions of an effective oversight role in improving the quality of governance in their countries;

- ii) Discussing African case studies of anti-corruption policies, highlighting the role of parliament in the effort to control corruption;
- iii) Identifying concrete and effective means of improving the effectiveness of PACs and other committees in controlling corruption and advancing economic, social and governance reforms.

VI. Private-Public Sector Link for Improved Governance

Corporate and National Governance Nexus and Corporate Social Responsibility

Organizer: Djordjija Petkoski

Contact: dpetkoski@worldbank.org

Location: Russia and Ukraine

Target audience: Public sector, business, and civil society experts and leaders, journalists, and academia

The main objective of this action-learning program is to strengthen local capacities in Russia and Ukraine to develop and implement action

programs aimed at improving the quality of the corporate and national governance in the country with particular emphasis on CSR and sustainable competitiveness. The design and implementation of action plans will primarily be focused at the sub-national level with an emphasis on creating “islands of integrity”. The program will foster coalition building among the government, civil society, and private sector, including business associations, in efforts to improve the business climate.

Corporate Governance, Social Responsibility and the Alleviation of Poverty

Organizers: Gary Fine and Djordjija Petkoski

Contact: dpetkoski@worldbank.org

Location: East Asia, Europe and Central Asia

Schedule: September 2001–June 2002

Target audience: Public and private sector and civil society leaders, professionals, academics, and journalists

This distance-learning activity will examine a range of issues which affect how private sector profitability can be channeled to benefit the poor. The issues will include anti-corruption efforts and the link between public and private sectors, best practice in business ethics, raising the social responsibilities of corporations, the role of the private sector in supporting the development of their communities and the training and education of the local population, particularly youth. Participants will explore the experience of other countries—both those participating and those further a field—in addressing these issues.

Corporate Social Responsibility, Corporate Governance, and Business Ethics

Organizer: Djordjija Petkoski

Contact: dpetkoski@worldbank.org

Target audience: Public sector, business, and civil society leaders and journalists

The activity will focus on developing an integrated approach to learning and policy dialogue in the field of corporate social

responsibility, corporate governance and business ethics. At the country level, this integrated approach could be used in the design and implementation of policy measures aimed at creating an environment that supports sound corporate social responsibility and business ethics, which would help promote transparency and sound societal values, and fight poverty and corruption. The approach will also help companies to use these concepts as an important element for developing sustainable competitive advantages and to address, in a more systematic way, the interests of the key stakeholders, including the communities in which they operate. The program is action-oriented, and countries participating in it will be encouraged to work on action plans.

Responsible Globalization: Global Standards of Business Conduct

Organizers: Djordjija Petkoski and Anita Baker

Contact: dpetkoski@worldbank.org

Schedule: August 23–October 10, 2001

Target audience: Public sector, business, and civil society experts and leaders

www.worldbank.org/devforum/forum_ethics.html

Short description: The rise of international trade, globalization, and instant communication has led to increasing pressure from various groups for the formation of global standards of business conduct. In response to their concerns, different standards have been proposed and created. This has led to

many different questions: which standard is the “best?” Are there any real benefits to compliance with a global standards? Can a global standard be universal? Can compliance with a global standard be audited? If so, who, if anyone, should monitor compliance? This interactive e-conference—jointly hosted by the Office of Business Ethics and Integrity and the World Bank Institute—will contribute to the discussion by examining existing standards, proposed standards, their goals, and their specific elements. In addition, we hope to use input from this forum to guide our learning and capacity building efforts. Each week, we will introduce a different topic. Each topic will be presented along with background reading materials, newspaper articles, links to specific standards, and other resources available to facilitate an informed debate.

Corporate Environmental and Social Responsibility

Organizers: Djordjija Petkoski and Michele E. De Nevers

Contact: dpetkoski@worldbank.org

Location: Washington, D.C., East Asia and Africa

Schedule: May 2002

Target audience: World Bank staff, public and private sector and civil society leaders and journalists

This activity is part of the Global Dialogue on Sustainable Development. The GDSD will feature a series of seminars and panel discussions on the interface of economic growth, environment, poverty, and sustain-

able development. The Corporate Environmental and Social Responsibility activity will focus on private sector-oriented instruments for overcoming market and government failures. Particular emphasis will be given to the concept of the triple bottom line and global standards for business conduct.

Good Governance: Bringing Business Ethics to Public Administration and Civil Society

Organizers: Djordjija Petkoski and Anita Baker

Contact: dpetkoski@worldbank.org

Target audience: Public sector and civil society leaders and experts

The objective of the program is to develop an integrated approach for bringing business ethics to public administration and the society at large. This approach can be used in the design and implementation of policy measures aimed at creating an environment that supports sound ethics practices, thus strengthening the effort to promote transparency and sound societal values, and to fight poverty and corruption. The program will also provide opportunities for young people to contribute to the creation of civil society with higher ethical standards.

The Challenge of Leadership

Organizers: Zygmund Nagorsky and Djordjija Petkoski

Contact: dpetkoski@worldbank.org

Location: Paris

Schedule: November 2001

Target audience: World Bank staff and public and private sector and civil society leaders

This is an advanced course on ethics that will bring together senior decisionmakers to test and temper moral issues and help build a community of ethical practices.

Transparency in Infrastructure Concessions (French and English)

Organizers: Isabelle Bleas, Mansoor Dailami, Joel Turkewitz

Contact: ibleas@worldbank.org

Location: Francophone Africa (DL and FtoF), Asia and ECA

www.worldbank.org/wbi/governance

Addressing one of the key sources of corruption, the course examines various strategies to reduce corruption in the awarding of concession and in their operation. The course will consist of five modules on: 1. How to fight corruption in the procurement of private infrastructure projects; 2. Methods for fighting corruption and collusion in infrastructure (including international assistance, OECD convention); 3. Corruption prevention measures in procurement and public auctions to private providers (surveys, audits, etc.); 4. How to avoid corruption in the design of competition and regulatory agencies (at the institutional level); and 5. Practical sce-

narios for promoting transparency in infrastructure projects.

Anti-Corruption Solutions in the Design of Competition and Regulatory Agencies

Organizer: Isabelle Bleas

Contact: ibleas@worldbank.org

Location: LAC

Target audience: Policymakers, representatives from regulatory and competition agencies

www.worldbank.org/wbi/governance

The objective of this activity is to expose policymakers in developing country Ministries to the principles of effective regulation and competition, and to safeguards against corrupt practices. Starting with a discussion of the stylized facts of governance problems which one typically finds in regulatory and competition agencies (with problems being classified according to different criteria including their seriousness in terms of deviation from the social objective functions of the agencies), it aims at discussing possible solutions to these problems, placing emphasis on instruments which increase institutional transparency and accountability on the part of regulators and undertaking a cost-benefit analysis of each of the anti-corruption mechanisms presented before. More transparency and accountability may imply, for instance, more human and material resources not readily available in many jurisdictions.

The following two activities are part of the National and Subnational Governance and Anti-Corruption Diagnostics and Action Programs Reform program.

New Frontiers in Diagnostics and Empirical Tools for Governance Analysis and Reform

Organizer: Francesca Recanatini

Contact: frecanatini@worldbank.org

Location: To be determined

Target audience: Government officials, ombudsmen, comptrollers, judges, parliamentarians, customs administrators, civil society representatives, entrepreneurs, media representatives, international agency staff

The New Frontiers program strengthens the ability of client countries and international donor staff to evaluate the quality and the role of governance institutions using novel empirical diagnostics and techniques developed and used by the World Bank Group. The program assists participants in the design, implementation, and analysis of surveys to create a governance profile of a country and identify priority areas for improvement. Empirical analysis is combined with nation-wide participatory activities that lead toward the establishment of integrated and credible strategies for reducing corruption and improving governance.

Governance Data Capacity Building and Monitoring Initiative

Organizer: Francesca Recanatini

Contact: frecanatini@worldbank.org

Location: Brazil (São Paulo), Cambodia, Honduras, India (one state), Mongolia, Morocco, South Africa, Tanzania, Egypt, and Romania

Schedule: November 2001–December 2003

Target audience: Government officials, ombudsmen, comptrollers, judges, parliamentarians, customs administrators, civil society representatives, entrepreneurs, media representatives

Evaluating governance and its impact on poverty alleviation efforts and climate for PSD/investment is an exercise that needs to be carried out on a regular basis and requires high-quality data. The Governance Capacity Building and Monitoring Initiative responds to the demand for action on governance in developing countries. It will assess the quality of governance information system (from data collection to analysis and policymaking) in a selected number of countries. The assessment will form the basis for a medium- to long-term strategy for building capacity in governance diagnostics and monitoring. The initiative aims to assist developing countries by strengthening their statistical, survey data and analytical capacity, by increasing transparency and access to information using also IT technologies, and by improving the quality of information on governance issues for both Government and civil society generally. An improved governance empirical monitoring capacity allows governments to better prioritize, monitor, and develop governance indica-

tors on a regular basis. It also supports a more integrated and collaborative debate between government and the other stakeholders over the policy making process. Moreover, in order to increase leverage and improve cost efficiency, this initiative promotes the use of web/internet based technologies, as well as related IT frontier use of tools for e-governance dissemination and learning: internet-based surveys, interactive web-based data/empirical work on governance and use of 'OptionFinder'/Synthesis techniques, among others.

tion is a priority area for improvement. This course applies empirical approaches to governance to the realm of law creation, and goes on to explore various dimensions of the creation, implementation, and management of formal rules.

The following activity is part of the Legal and Judicial Learning Program.

Governance and Law: Creation and Implementation of Laws

Organizers: Maria Gonzalez de Asis and Joel Turkewitz

Contact: mgonzalezasis@worldbank.org

Location: South East Europe: Bulgaria, Croatia, Latvia and Slovakia

Schedule: April–May 2002

As Governance activities become mainstreamed into Bank operations, it is essential for operations to be carefully targeted and tailored for local needs and conditions. Recent advances in empirical techniques allow for a much richer analysis of governance environments and more rigor in policy recommendations. In this context, recent governance diagnostics carried out in South East Europe indicate that the process of law creation and implementa-

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
AFRICA							
Course planned but participation not finalized							
	Governance and the Use of Public Financial Resources for Anglophone Africa (4 countries)	Course	FY02	Turkewitz	DL	WBIEP, AFR12	
	Training in Financial Monitoring for Anglophone Africa (4 countries)	Course	FY02	Turkewitz	F to F/DL	AFR12	
	Institutional Capacity Building for Supreme Audit Institutions	Workshop	FY02	Turkewitz	F to F/DL	AFR12	
	Covering Budgets for Francophone Africa (4 countries)	Course	FY02	Carrington	DL		
	Transparency in Infrastructure Concessions for Francophone Africa (4 countries)	Course	FY02	Bleas	DL	AFR region	
	Development through Good Governance and Sustainability (regional program)	Course	FY02	Dailami/Turkewitz/Van Dyck	DL		DBJ
	Capacity Building for National Governance Monitoring (2 countries)	Survey and Workshop	FY02	Recanatini	F to F/DL	DEC	
	The Challenge of Leadership (1 country)	Seminar	Nov 2001	Petkoski	F to F/DL	Leadership Development Group	
	Responsible Globalization: Global Business Ethics (global e-conference, 5 countries)	Seminar	Aug-Oct 2001	Petkoski/Baker	F to F/DL	Annual Meeting Seminars, BEI	
	OAG-Public Accounts Committee Nexus	Workshop	FY02	Stapenhurst/Talai	F to F	AFTQK	INTOSAI
	Partnership Africa Media Meeting	Workshop	Nov	Stapenhurst/Macdonell	F to F/DL	AFREX	GRET
	Urban and City Management for Anglophone Africa	Course	FY02	Freire/Mehta	F to F	AFTUI	Municipal Development Programme and Uganda Management Institute
	Economics of Business Journalism for Francophone Africa (10 countries)	Course	FY02	Carrington/Chinje	FL	AFREX	
Benin	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFT12	WANAD
	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFT12	IPU
	Anti-Corruption Regulation in the Public Interest	Course	FY02	Bleas	F to F		
	Urban City Management	Course	FY02	Freire-Champagne	DL	AFTU2	Programme de Development Municipal
	Governance Diagnostic	Survey	Ongoing	Titworth	n.a.	AFT12	
	Excellence in Investigative Journalism	Evaluation	May-Aug 2001	Auer	n.a.	WBIES	WANAD
Burkina Faso	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFT12	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFT12	WANAD
Cameroon	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFT12	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFT12	WANAD
	Economics and Business Journalism	Course	FY02	Carrington	DL	AFREX, AVU	WANAD
Chad	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFT12	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFT12	WANAD
Cote d'Ivoire	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFT12	WANAD
	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFT12	IPU
	Anti-corruption regulation in the public interest	Course	FY02	Bleas	F to F		
	Urban City Management	Course	FY02	Freire/Champagne	DL	AFTU2	Programme de Development Municipal

Governance The Country Focus

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Ethiopia	Investigative Journalism	Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
	Parliamentary Strengthening	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh		AFTI2	AAU
	Coalition Building	Regional	FY02	Kpundeh	DL	AFTI2	
	Excellence in Investigative Journalism	Evaluation	FY02	Auer	n.a.	WBIES	n.a.
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Governance Diagnostic	Survey	On-going	Kpundeh	survey	AFTI2	AAU
	Public Resource Policies to Benefit the Poor	Course	On-going	Moreno/Turkewitz	DL	WBIEP	
	Parliament, Governance + the PRSP	Workshop	FY02	Stapenhurst	DL	PRMPO	Parliamentary Centre
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Ghana	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh	F to F	AFTI2	GACC/GII
	Parliamentary Strengthening- Budget Cycle	Workshop	FY02	Stapenhurst	F to F	AFTI2	Parl Centre
	Parliamentary Staff Training	Workshop	FY02	Stapenhurst	DL	AFTI2	Parl Centre
	Parliamentary Oversight	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFTI2	CPU
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Civil Society Monitoring	Course	FY02	Kpundeh	DL	AFTI2	CDD
	Governance Diagnostic	Survey	FY02	Titsworth	survey	AFTI2	
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFTI2	
	Judicial Reform: Improving Performance and Accountability in Africa	Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
	Africa Open and Transparent Muncipal Governance Program: Enabling corruption free governance at the local level	Course	April-June 2002	Gonzalez de Asis	DL		
	Public Resource Policies to Benefit the Poor	Course	On-going	Moreno/Turkewitz	DL	WBIEP	
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Kenya	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh		AFTI2	TI-K/APNAC
	Parliamentary Staff Training	Course	FY02	Stapenhurst	DL	AFTI2	Parl Centre
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Parliamentary Strengthening - Budget Cycle	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Parliamentary Oversight	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFREX, AFTI2	CPU
	Covering Budgets	Seminar	On-going	Carrington	DL		
	Public Resource Policies to Benefit the Poor	Course	On-going	Moreno/Turkewitz	DL	WBIEP	
	Investigative Journalism	Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Madagascar	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL		
Malawi	Governance Diagnostic	Survey	FY01, FY02	Kpundeh	survey	AFTI2	ACB/UM
	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFREX, AFTI2	CPU
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh		AFTI2	ACB
	Judicial Reform: Improving Performance and Accountability in Africa	Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
	Africa Open and Transparent Muncipal Governance Program: Enabling corruption free governance at the local level	Course	April-June 2002	Gonzalez de Asis	DL		
	Parliament, Governance + the PRSP	Workshop	FY02	Stapenhurst	DL	PRMPO	NDI
Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU		

Governance The Country Focus

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Mali	Investigative Journalism	Course	FY02	Macdonell/Auer	DL		
	Parliamentary Strengthening - Budget Cycle	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
	Anti-corruption Regulation in the Public Interest	Course	FY02	Bleas	F to F/DL		
Mauritania	Anti-Corruption Regulation in the Public Interest	Course	FY02	Bleas	F to F/DL		
	Parliamentary Strengthening - Budget Cycle	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
Niger	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFTI2	
	Parliament, Governance + the PRSP	Workshop	FY02	Stapenhurst	DL	PRMPO	NDI
Nigeria	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFREX, AFTI2	CPU
	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh/Titsworth		AFTI2	IDR Zaria
	Investigative Journalism	Workshop	FY02	Stapenhurst/Fatoyinbo	F to F	AFREX, AFTI2	
	Parliamentary Strengthening - Budget Cycle	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tdb
	Parliamentary Staff Training	Workshop	FY02	Stapenhurst	DL	AFTI2	Parl Centre
	Parliamentary Oversight	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Coalition Building	Course	FY02	Kpundeh	DL	AFTI2	ICPC/Integrity
	Judicial Reform: Improving Performance and Accountability in Africa	Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
	Africa Open and Transparent Municipal Governance Program: Enabling corruption free governance at the local level	Course	April-June 2002	Gonzalez de Asis	DL		
	Media and Identity	Workshop	On-going	Carrington	F to F		
	Parliament, Governance + the PRSP	Workshop	FY02	Stapenhurst	DL	PRMPO	NDI
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Senegal	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFTI2	
	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
	Anti-Corruption Regulation in the Public Interest	Course	FY02	Bleas	F to F/DL		
	Urban and City Management	Course	FY02	Freire/Champagne	DL	AFTU2	Programme de Development Municipal
Tanzania	Governance Diagnostic	Survey	FY02	Kpundeh	survey	AFTI2	TACIMO/PCB
	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh		AFTI2	TACIMO/PCB
	Parliamentary Strengthening - Budget Cycle	Workshop	FY02	Stapenhurst		AFTI2	Parl Centre
	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFTI2	Parl Centre
	Excellence in Journalism	Evaluation	FY02	Auer	n.a.	AFREX, AFTI2	n.a.
	Parliamentary Staff Training	Course	FY02	Stapenhurst	F to F	AFTI2	Parl Centre
	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFTI2	CPU
	Judicial Reform: Improving Performance and Accountability in Africa	Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
	Africa Open and Transparent Municipal Governance Program: Enabling corruption free governance at the local level	Course	April-June 2002	Gonzalez de Asis	DL		
	Covering Budgets	Seminar	On-going	Carrington	DL		
	Investigative Journalism	Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tdb
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Togo	Parliamentary Strengthening	Workshop	FY02	Stapenhurst	F to F	AFTI2	IPU
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	AFREX, AFTI2	

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Uganda	Media Accountability	Workshop	FY02	Stapenhurst	F to F	AFREX, AFTI2	
	Governance Diagnostic	Survey	FY02	Kpundeh	n.a.	AFTI2	
	Stakeholder Coalition and Action Planning	Workshop	FY02	Kpundeh		AFTI2	
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Parliamentary Staff Training	Course	FY02	Stapenhurst/Auer/	DL	AFTI2	Parl Centre
	Excellence in Journalism	Evaluation	FY02	Auer	n.a.	AFREX	n.s.
	Media Development	Workshop	FY02	Stapenhurst	F to F		
	Judicial Reform: Improving Performance and Accountability in Africa	Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
	Africa Open and Transparent Municipal Governance Program: Enabling corruption free governance at the local level	Course	April-June 2002	Gonzalez de Asis	DL		
	Covering Budget	Seminar	On-going	Carrington	DL		
	Investigative Journalism	Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
	Zambia	Coalition Building	Workshop	FY02	Kpundeh	F to F	AFTI2
Media Accountability		Workshop	FY02	Stapenhurst	F to F	AFREX, AFTI2	
Coalition Building		Workshop	FY02	Kpundeh	F to F	AFTI2	GBST
Stakeholder Coalition and Action Planning		Workshop	FY02	Kpundeh		AFTI2	GBST
Parliamentary Staff Strengthening		Course	FY02	Stapenhurst/Auer	DL	AFTI2	Parl Centre
Parliamentary Strengthening		Workshop	FY02	Stapenhurst	F to F	AFTI2	
Judicial Reform: Improving Performance and Accountability in Africa		Course	April-May 2002	Gonzalez de Asis	DL	LEG, PREM	
Africa Open and Transparent Municipal Governance Program: Enabling corruption free governance at the local level		Course	April-June 2002	Gonzalez de Asis	DL		
Governance Diagnostic		Survey	Ongoing	Kpundeh	n.a.	AFTI2	
Public Resource Policies to Benefit the Poor		Course	On-going	Moreno/Turkewitz	DL	WBIEP	
Investigative Journalism		Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
Access to Information, Media Environment		Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
Economics and Business Journalism		Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
Zimbabwe	Investigative Journalism	Course	FY02	Stapenhurst	DL	AFREX, AFTI2	
	Access to Information, Media Environment	Course	FY02	Stapenhurst/Auer/Macdonel	DL	AFREX, AFTI2	tbd
	Economics and Business Journalism	Course	FY02	Carrington/Chinje	DL	AFREX, AVU	
EAP							
Courses planned but participation not finalized							
	Development through Good Governance and Sustainability	Course	FY02	Dailami/Turkewitz/Van Dyck	DL	PREM	
	Capacity Building for National Governance Monitoring (2 countries)	Survey and Workshop	FY02	Recanatini	F to F/DL	DEC	
	Responsible Globalization: Global Business Ethics (global e-conference, 5 countries)	Seminar	Aug-Oct 2001	Petkoski/Baker	F to F/DL	Annual Meetings Seminar, BEI	
	Ethics, Corporate Governance and Social Responsibility (6 countries)	Seminar	FY02	Petkoski/Baker	F to F/DL	BEI, EAP Operations	
Good Governance: Bringing Business Ethics to Public Administration (6 countries)	Seminar	FY02	Petkoski/Baker	F to F/DL	BEI, EAP Operations		

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Cambodia	Parliamentary Strengthening the Budget Cycle	Conference	FY02	Stapenhurst	F to F	EASPR	IPU
	Creating an Integrated Anti-Corruption Strategy	Workshop	FY02	Turkewitz	F to F	EASPR	
	Improving Public Expenditure Management	Course	On-going	Tukewitz	F to F/DL		Asian Development Bank Institute
	Parliament, Governance + the PRSP	Workshop	FY02	Stapenhurst	DL	PRMPO	Parliamentary Centre
China	Parliament and the Budget Cycle	Conference	FY02	Stapenhurst	F to F	EASPR	IPU
	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	Institute of Corporate Directors, the Philippines; University of Asia Pacific, the Philippines; Mongolian State University, Mongolia; Chulalongkorn University, Thailand; Thai Institute of Directors Association, Thailand; Malaysian Institute of Corporate Directors, Malaysia; Chinese Academy of Social Sciences, China.
	Poverty Reduction through Local Economic Development	Course	FY02	Freire/Mehta	Web	EASUR	Several
	Urban and City Management	Train/Trainer Activity	On-going	Freire/Mehta	F to F	EASUR	Ministry of Foreign Affairs, Singapore
Indonesia	Strengthening Parliamentary Committees	Workshop	FY02	Stapenhurst	F to F		NDI
	Strengthening Parliamentary Committees	Workshop	FY02	Stapenhurst	F to F	EAPCO	NDI
	Investigative Journalism	Workshop	FY02	Macdonell	F to F	EASPR	SEAPA, PCIJ
	Parliament and the Budget Cycle	Conference	FY02	Stapenhurst	F to F	EASPR	IPU
	Creating an Integrated Anti-Corruption Strategy	Workshop	FY02	Turkewitz	F to F	EASPR	
	Governance Diagnostic	Survey	On-going	Turkewitz			
	Improving Public Expenditure Management	Course	On-going	Turkewitz	F to F/DL		Asian Development Bank Institute
	Corporate Governance and Ethics	Course	on-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	Institute of Corporate Directors, the Philippines; University of Asia Pacific, the Philippines; Mongolian State University, Mongolia; Chulalongkorn University, Thailand; Thai Institute of Directors Association, Thailand; Malaysian Institute of Corporate Directors, Malaysia; Chinese Academy of Social Sciences, China.
Laos	Judicial Reform:Improving Performance & Accountability		Complete (through FY02)	Gonzalez de Asis	DL	LEG, PREM and Asia Region	
	Poverty Reduction through Local Economic Development	Course	FY02	Freire/Mehta	Web	EASUR	Several
	Urban and City Management	Train/Trainer Activity	On-going	Freire/Mehta	F to F	EASUR	Ministry of Foreign Affairs, Singapore
	Parliament and the Budget Cycle	Conference	FY02	Stapenhurst	F to F	EASPR	IPU
Mongolia	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	Institute of Corporate Directors, the Philippines; University of Asia Pacific, the Philippines; Mongolian State University, Mongolia; Chulalongkorn University, Thailand; Thai Institute of Directors Association, Thailand; Malaysian Institute of Corporate Directors, Malaysia; Chinese Academy of Social Sciences, China
	Creating an Integrated Anti-Corruption Strategy	Workshop	FY02	Turkewitz	F to F	EASPR	
Phillipines	Investigative Journalism	Workshop	FY02	Macdonell	F to F	EASPR	SEAPA, PCIJ
	Parliament and the Budget Cycle	Conference	FY02	Stapenhurst	F to F	EASPR	IPU
	Urban and City Management	Train/Trainer Activity	On-going	Freire/Mehta	F to F	EASUR	Ministry of Foreign Affairs, Singapore
	Judicial Reform:Improving Performance & Accountability		Complete (through FY02)	Gonzalez de Asis	DL	LEG, PREM and Asia Region	
	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	Institute of Corporate Directors, the Philippines; University of Asia Pacific, the Philippines; Mongolian State University, Mongolia; Chulalongkorn University, Thailand; Thai Institute of Directors Association, Thailand; Malaysian Institute of Corporate Directors, Malaysia; Chinese Academy of Social Sciences, China
	Poverty Reduction through Local Economic Development	Course	FY02	Freire/Mehta	Web	EASUR	Several

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Thailand	Investigative Journalism	Workshop	FY02	Macdonell	F to F	EASPR	SEAPA, PCIJ
	Creating an Integrated Anti-Corruption Strategy	Workshop	FY02	Turkewitz	F to F	EASPR	
	Judicial Reform: Improving Performance & Accountability		Complete (through FY02)	Gonzalez de Asis	DL	LEG, PREM and Asia Region	
	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F		
	Poverty Reduction through Local Economic Development	Course	FY02	Freire/Mehta	Web	EASUR	Several
	Urban and City Management	Train/Trainer Activity	On-going	Freire/Mehta	F to F	EASUR	Ministry of Foreign Affairs, Singapore
Vietnam	Urban and City Management	Train/Trainer Activity	On-going	Freire/Mehta	F to F	EASUR	Ministry of Foreign Affairs, Singapore
ECA							
Courses planned but participation not finalized							
	Improving Public Expenditure Management (4 countries)	Workshop	FY02	Turkewitz	F to F	ECSPE, WBIEP	
	Governance and the Use of Public Financial Resources (4 countries)	Course	FY02	Turkewitz	DL	ECSPE, WBIEP	
	The Challenge of Leadership (5 countries)	Seminar	FY02	Petkoski	F to F	WB Paris, Leadership Development Group	
	Ethics, Corporate Governance and Social Responsibility (8 countries)	Seminar	FY02	Petkoski/Baker	F to F/DL	BEI, ECA Operations	
	Good Governance: Bringing Business Ethics to Public Administration (8 countries)	Seminar	FY02	Petkoski/Baker	F to F/DL	BEI, LEGOP, and ECA Operations	
	Capacity Building for National Governance Monitoring (2 countries)	Survey and Workshop	FY02	Recanatini	F to F/DL	DEC	
	Urban and City Management	Course	FY02	Freire/Mehta	F to F	ECA/Ukraine and Rus	TBD
Albania	Parliamentary Oversight	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
	Parlament, Governance and PRSP	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
Bosnia-Herzegovenia	Parlament, Governance and PRSP	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
	Media and Governance	Course	On-going	Petkoski, Carrington, Nelson	DL	Only WBI	Merck
Bulgaria	Parliamentary Oversight	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
	Judicial Reform: Improving Performance and Accountability	Course	April/May 2002	Turkewitz/Gonzalez de Asis	DL	LEG, PREM, ECSPE	
	Media and Governance	Course	On-going	Petkoski, Carrington, Nelson	F to F/DL	Only WBI	Merck
Croatia	Media and Governance	Course	On-going	Petkoski, Carrington, Nelson	F to F/DL	Only WBI	Merck
	Judicial Reform: Improving Performance and Accountability	Course	April/May 2002	Turkewitz/Gonzalez de Asis	DL	LEG, PREM, ECSPE	
Czech Republic	Media and Governance	Course	On-going	Petkoski, Carrington, Nelson	F to F/DL	Only WBI	Merck

Governance The Country Focus

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Kazakhstan	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	University of International Business, Kazakhstan; State Commission on Securities Market, Kyrgyz Republic; Corporate Development Center, Kyrgyz Republic.
	National Governance	Conference	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	University of International Business, Kazakhstan; State Commission on Securities Market, Kyrgyz Republic; Corporate Development Center, Kyrgyz Republic.
Kyrgyz Republic	Corporate Governance and Ethics	Course	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	University of International Business, Kazakhstan; State Commission on Securities Market, Kyrgyz Republic; Corporate Development Center, Kyrgyz Republic.
	National Governance	Conference	On-going	Petkoski/Baker	F to F	BEIO, EASPS, ECSPF	University of International Business, Kazakhstan; State Commission on Securities Market, Kyrgyz Republic; Corporate Development Center, Kyrgyz Republic.
Latvia	Judicial Reform: Improving Performance and Accountability	Course	April/May 2002	Turkewitz/Gonzalez de Asis	DL	LEG, PREM, ECSPE	
Macedonia	Parliament, Governance and PRSP	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F/DL	Only WBI	Merck
Moldova	Parliament, Governance and PRSP	Workshop	FY02	Stapenhurst	F to F	ECCMD	Parl Centre
Poland	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F/DL	Only WBI	Merck
Romania	Parliamentary Oversight	Workshop	FY02	Stapenhurst	F to F	ECSPE	Parl Centre
	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F/DL	Only WBI	Merck
Russian Federation	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F/DL	Only WBI	Merck
	Certificate course in Corporate Governance	Course	July 1- 27, 2001	Petkoski	F to F	Only WBI	York University, Canada
Slovakia	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F/DL	Only WBI	Merck
	Judicial Reform: Improving Performance and Accountability	Course	April/May 2002	Turkewitz/Gonzalez de Asis	DL	LEG, PREM, ECSPE	
Ukraine	Media and Governance	Course	On-going	Petkoski/Carrington/Nelson	F to F and DL	Only WBI	Merck
LAC							
Courses planned but participation not finalized							
	Anti-Corruption Regulation in the Public Interest	Course	FY02	Bleas/Estache	F to F/DL	LAG region	
	Capacity Building for National Governance Monitoring (3 countries)	Survey and Workshop	FY02	Recanatini	F to F/DL	DEC	
Argentina	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
Bolivia	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Economics Journalism	Seminar	FY02	Carrington	DL/F to F		
	Urban City Management	Course	FY02	Freire/Mehta	DL	LAC Region	
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
	Public Resource Policies to Benefit the Poor	Course	On-going	Moreno/Turkewitz	DL	WBIEP	
Governance & Anti-Corruption Course	Course	Complete	Gonzalez de Asis	F to F / DL			

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Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Brazil Sao Paulo	Urban and City Management	Course	FY02	Freire	F to F	ESAF	
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis			
	Urban Governance	Course	On-going	Kaufmann			
	Urban Governance	Survey	On-going	Kaufmann			
	Urban Governance	Report	On-going	Kaufmann/Recanatini			
Colombia	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Urban and City Management	Course	FY02	Freire/Mehta	DL	LAC Region	
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
Costa Rica	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
Dominican Rep	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Urban and City Management	Course	FY02	Freire/Mehta	DL	LAC Region	
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
Ecuador	Economics Journalism	Seminar	FY02	Carrington	DL/ F to F		
	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Urban and City Management	Course	FY02	Freire/Mehta	DL	LAC Region	
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL			
Guatemala	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
Honduras	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Public Resource Policies to Benefit the Poor	Course	On-going	Moreno/Turkewitz	DL	WBIEP	
	Governance Diagnostic	Survey	On-going	Kaufmann/Recanatini			
	Governance and Anti-corruption Study	Report	On-going	Kaufmann/Recanatini			
	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
	Training for the Steering Committee	Training	Complete (through FY02)	Gonzalez de Asis	F to F		
Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL			

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
Mexico	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
Nicaragua	Investigative Journalism	Course	FY02	Macdonell/Auer	DL	EXTRO	Radio Nederland
Paraguay	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
Peru	Economics Journalism	Seminar	FY02	Carrington	DL/ F-t-F		
	Urban and City Management	Course	FY02	Freire/Mehta	DL	LAC Region	
	Judicial Reform: Improving Performance and Accountability in Latin America	Course	May-June 2002	Gonzalez de Asis	DL		
	Open and Participative Government: Preparing public officials for good governance	Course	November-February 2002	Gonzalez de Asis	DL		
	Governance and Anti-corruption Study	Report	On-going	Kaufmann/Recanatini			
	Investigative Journalism	Course	On-going	Macdonell/Auer	DL	EXTRO	Radio Nederland
	Governance & Anti-Corruption Course	Course	Complete (through FY02)	Gonzalez de Asis	F to F / DL		
	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
Venezuela	Municipal Course	Course	Complete (through FY02)	Gonzalez de Asis	DL		
Caribbean Islands	Media Accountability	Workshop	FY02	Stapenhurst	F to F	EXTRO	CPU
MENA							
Courses planned but participation not finalized							
	Development through Good Governance and Sustainability	Course	FY02	Dailami/Turkewitz/Van Dyck	DL	PREM	
	Transparency in Infrastructure Concessions (3 countries)	Course	FY02	Bleas	F to F/DL	MENA regiono	
	Capacity Building for National Governance Monitoring	Survey and Workshop	FY02	Recanatini	F to F/DL	DEC	
	The Challenge of Leadership (2 countries)	Seminar	FY02	Petkoski	F to F	WB- Paris, Leadership Development Group	
Morocco	Transparency in Infrastructure Concessions (3 countries)	Course	FY02	Bleas	F to F/DL		
Lebanon	Transparency in Infrastructure Concessions (3 countries)	Course	FY02	Bleas	F to F/DL		
Tunisia	Transparency in Infrastructure Concessions (3 countries)	Course	FY02	Bleas	F to F/DL		

Country (ies)	Name of Activity	Type of Activity	Dates	Task Managers	Mode of Delivery	Internal Partners	Outside Partners
SOUTH ASIA							
Courses planned but participation not finalized							
	Development through Good Governance and Sustainability	Course	FY02	Dailami/Turkewitz/Van Dyck	DL	PREM	
	Capacity Building for National Governance Monitoring (1 country)	Survey and workshop	FY02	Recanatini	F to F/DL	DEC	
	Responsible Globalization: Global Business Ethics (global e-conference, 5 countries)	Seminar	FY02	Petkoski/Baker	F to F	Annual Meeting Seminars, BEI	
Bangladesh	Media Accountability	Workshop	FY02	Stapenhurst	F to F	SAREX	CPU
	Parliament and the Budget Cycle	Workshop	FY02	Stapenhurst	F to F and DL	SASPR	IPU
	Improving Public Expenditure Management	Course	on-going	Turkewitz	F to F and DL		Asian Development Bank Institute
	Judicial Reform:Improving Performance & Accountability	Coourse	on-going	Gonzalez de Asis	DL	LEG, PREM and Asia Region	
	Urban and City Management	Course	Jan, 2002	Freire	F to F	SASIN	National Institute of Public Finance and Policy
Bhutan	Urban and City Management	Course	Jan, 2002	Freire	F to F	SASIN	National Institute of Public Finance and Policy
India	Governance and Financial Resources	Course	FY02	Tukewitz	DL		
	Media Accountability	Workshop	FY02	Stapenhurst	F to F	SAREX	CPU
	Parliament and the Budget Cycle	Workshop	FY02	Stapenhurst	F to F and DL	SASPR	IPU
	Improving Public Expenditure Management	Course	on-going	Turkewitz	F to F and DL		Asian Development Bank Institute
	Urban and City Management	Course	Jan, 2002	Freire	F to F	SASIN	National Institute of Public Finance and Policy
Pakistan	Media Accountability	Workshop	FY02	Stapenhurst	F to F	SAREX	CPU
	Parliament and the Budget Cycle	Workshop	FY02	Stapenhurst	F to F and DL	SASPR	IPU
	Parliament Oversight	Workshop	FY02	Stapenhurst	F to F	SASPR	
	Urban and City Management	Course	Jan, 2002	Freire	F to F	SASIN	National Institute of Public Finance and Policy
Sri Lanka	Media Accountability	Workshop	FY02	Stapenhurst	F to F	SAREX	CPU
	Parliament and the Budget Cycle	Workshop	FY02	Stapenhurst	F to F and DL	SASPR	IPU
	Judicial Reform:Improving Performance & Accountability	Course	On-going	Gonzalez de Asis	DL	LEG, PREM, and Asia Region	
	Urban and City Management	Course	Jan, 2002	Freire	F to F	SASIN	National Institute of Public Finance and Policy